



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 9, 2012

The Honorable Robert Cluck  
Mayor of Arlington  
101 W. Abram Street  
Arlington, TX 76004-0231

Dear Mayor Cluck:

We would like to invite you to attend a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event by providing a few remarks of five to ten minutes' duration. The ceremony will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton and Arlington Police Chief Dr. Theron Bowman to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

R. Cluck

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" clearly distinguishable.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Trey Yelverton  
City Manager  
City of Arlington  
101 West Abram St.  
Mail Stop 01-0300  
Arlington, TX 76010

Dear Mr. Yelverton:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

T. Yelverton

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
Arthur.Howell@nrc.gov, or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" being clearly legible.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Wes Jurey  
President & CEO  
Arlington Chamber of Commerce  
505 E. Border St.  
Arlington, TX 76010

Dear Mr. Jurey:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

W. Jurey

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email, [Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink that reads "Elmo E. Collins". The signature is written in a cursive style with a large, stylized "E" and "C".

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Dr. Theron Bowman, Chief  
Arlington Police Department  
P.O. Box 1065  
Arlington, TX 76004-1065

Dear Dr. Bowman:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

T. Bowman

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, reading "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" clearly legible.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation





UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Don Crowson  
Arlington Fire Chief  
P.O. Box 90231, MS-04-0260  
Arlington, TX 76004-3231

Dear Mr. Crowson:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

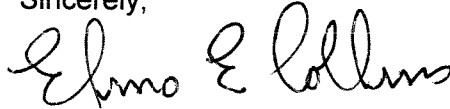
We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

D. Crowson

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
Arthur.Howell@nrc.gov, or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" being the most prominent part.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Bill Hoelscher  
Huitt-Zollars, Inc.  
500 West 7th Street, Suite 300  
Fort Worth, Texas 76102

Dear Mr. Hoelscher:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

B. Hoelscher

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink that reads "Elmo E. Collins". The signature is written in a cursive, flowing style.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Gilbert N. Russo  
Regional Director, DHS/NPPD  
Federal Protective Service  
1901 N State Hwy. 360, Suite 500  
Grand Prairie, TX 75050

Dear Mr. Russo:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

G. Russo

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" clearly distinguishable.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Tony Russell  
Regional Administrator  
FEMA Region VI  
800 North Loop 288  
Denton, TX 76209

Dear Mr. Russell:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

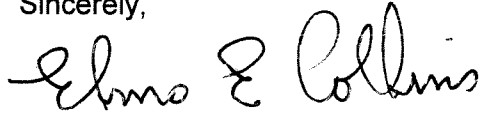
We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

T. Russell

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink that reads "Elmo E. Collins". The signature is written in a cursive style with a large, stylized "E" and "C".

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation





UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Dr. Al Armendariz  
Regional Administrator  
EPA Region VI  
1445 Ross Avenue  
Mail Code 6RA  
Dallas, TX 75202-2733

Dear Dr. Armendariz:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

Dr. Armendariz

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email, [Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, reading "Elmo E. Collins". The signature is written in a cursive style with a large, stylized "E" and "C".

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Ms. Gladean Butler  
DFW Federal Executive Board  
525 S. Griffin Street, Suite #870  
Dallas, Texas 75202

Dear Ms. Butler:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

G. Butler

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" being more prominent than the middle initial "E".

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. William D. Angel  
10470 Foothill Blvd.  
Suite 100  
Rancho Cucamonga, CA 91730

Dear Mr. Angel:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

W. Angel

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email, [Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink that reads "Elmo E. Collins". The signature is written in a cursive, flowing style.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Juan Salinas  
Regional Administrator  
Greater Southwest Region  
General Services Administration  
819 Taylor Street  
Fort Worth, Texas 76102

Dear Mr. Salinas:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

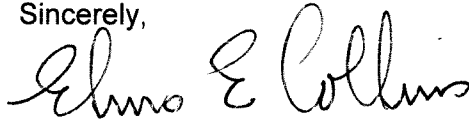
We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

J. Salinas

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, reading "Elmo E. Collins". The signature is written in a cursive, flowing style.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation





UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Kathy Colomo, Regional Commissioner  
Federal Acquisition Service  
Greater Southwest Region  
General Services Administration  
819 Taylor Street  
Fort Worth, Texas 76102

Dear Ms. Colomo:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

K. Colomo

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" being more prominent.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION IV  
1600 EAST LAMAR BLVD  
ARLINGTON, TEXAS 76011-4511

April 09, 2012

Mr. Jim Weller, Regional Commissioner  
Public Buildings Service  
Greater Southwest Region  
General Services Administration  
819 Taylor Street  
Fort Worth, Texas 76102

Dear Mr. Weller:

We would like to invite you to participate in a special ribbon cutting celebration to mark the opening of the new Region IV office of the U.S. Nuclear Regulatory Commission (NRC), in Arlington, TX. We would be honored to have you participate in this event, which will be held on May 16, beginning at 1:00 PM at 1600 East Lamar Boulevard, Arlington, TX 76011.

As you may know, the NRC was created by the U.S. Congress in 1975 to regulate the safe use of radioactive materials for beneficial civilian purposes while ensuring that people and the environment are protected. Through licensing, inspection and enforcement of our regulations, the NRC assures the safety of commercial nuclear power plants, fuel cycle facilities, and other peaceful uses of nuclear materials, such as nuclear medicine. We are proud of the NRC's successive rankings by the Partnership for Public Service, and the American University's Institute for the Study of Public Policy and Administration, as "The Best Place to Work in Federal Government" in both 2007 and 2009. In addition, NRC has been twice recognized by the *Diversity/Careers in Engineering & Information Technology* magazine as a "Best Diversity Company."

The Region IV office, which was previously located in the Texas Health Resources Tower at 612 E. Lamar Blvd. in Arlington, TX, employs over 220 personnel. Our responsibilities include oversight of 21 operating commercial nuclear power plants in the mid-south and west.

Due to the continued growth of the Region IV staff, we recently acquired new office space, located at 1600 East Lamar Boulevard, just east of our previous location. We are excited about our new offices, and proud to be able to continue to offer our staff a prime location situated about equal distance from both Dallas and Fort Worth metropolitan centers.

We look forward to hearing from you soon to confirm your participation and to coordinate the logistics of your visit. Please note that we have also invited Congressman Joe Barton, Arlington Mayor Robert Cluck and Arlington Police Chief Dr. Theron Bowman, to join us for our celebration. In addition, Mr. William Borchardt, Executive Director of Operations of the NRC, as well as other senior agency executives will be on hand for the event.

J. Weller

-2-

Please RSVP to Arthur Howell, Deputy regional Administrator, by email,  
[Arthur.Howell@nrc.gov](mailto:Arthur.Howell@nrc.gov), or by phone 817-200-1226 by April 30<sup>th</sup> to confirm your availability.

Sincerely,

A handwritten signature in black ink, appearing to read "Elmo E. Collins". The signature is fluid and cursive, with the first name "Elmo" and last name "Collins" being clearly distinguishable.

Elmo E. Collins  
Regional Administrator

Enclosure:  
Invitation

Name

-3-

cc:

E. Collins, RA

W. Borchardt, EDO

M. Virgilio, DEDR

L. Chang, TA

A. Howell, DRA

L. Quayle

Ribbon Cutting Committee

S:\Secretary\RIV RCC\Dignitary Invitation Letters

ML012101A134

ADAMS: <input type="checkbox"/> No <input checked="" type="checkbox"/> Yes	<input checked="" type="checkbox"/> SUNSI Review Complete	Reviewer Initials: ES
	<input checked="" type="checkbox"/> Publicly Available	<input checked="" type="checkbox"/> Non-Sensitive
Category	<input type="checkbox"/> Non-publicly Available	<input type="checkbox"/> Sensitive
KEYWORD:		

RIV/RCC	PAO	DRA	RA
ESimpson	VDricks	ATHowell	EECollins
/RA/	/RA/	N/A/	/RA/
04/03/2012	04/03/2012		04/09/2012

OFFICIAL RECORD COPY

T=Telephone

E=E-mail

F=Fax